Healthy Ageing 2020

The Auckland District Health Board plan to improve the health of older people in Auckland city

November 2006

Draft
Please direct all enquiries regarding this Plan to Planning and Funding, Auckland District Health Board, Private Bag 92 189, Auckland. (09) 367 0000.

Alongside Healthy Ageing 2020 are Implementation Plans for Child Health and for Mental Health.

For electronic copies of other health improvement plans and Auckland DHB reports please go to: www.adhb.govt.nz
Foreword

Healthy Ageing 2020 is a plan developed by the Auckland District Health Board to show our commitment to older people living in Auckland city. Our intention is to improve health services for this group through increased collaboration, joint planning, and improved information sharing.

Healthy Ageing 2020 is also Auckland DHB’s response to the national Health of Older People’s strategy, showing exactly how we will implement government direction in our local area. It has also been developed in line with recent national work undertaken by the University of Auckland which culminated in the recent release of the ASPIRE trials, demonstrating significant support for Ageing in Place models as alternatives to residential care.

The concept of Healthy Ageing involves more than just health; it requires an attitude change that focuses on the whole person with consideration of all their needs. Auckland DHB will lead by example by promoting the valuing of older people in society. We have looked to our Maori and Pacific neighbours to model from them, the value and respect they place on their elders.

While this plan is focused on people over 65 years of age, we know that the makeup of this population group will look very different by the year 2020. While 65 years is a ‘yardstick’ for access to services the great majority of our population do not access Health of Older People services until much later in life. The average age of entry into our Rest Homes is 82 years. On the other hand Maori living in our area experience disease at an earlier age than non-Maori, and may need services before they turn 65. Similarly, we recognise that palliative care and care of the dying is not limited to persons over 65 years; this plan however includes actions to improve our responsive to both of these key population groups and recognises the significant issues that need to begin to be addressed.

Consultation during 2005 and 2006 took us into the hearts and lives of many older people, allowing real life experiences to breathe life into the document. This ensured that as health planners, our ideas for the plan were shaped by those most directly affected. The development of the plan also led to the establishment of many new key relationships, and in several cases the development of strategic partnerships which in turn have paved the way for several cross sector projects to be initiated under the Healthy Ageing banner. More details of these are included within the plan.

We present Healthy Ageing 2020 to you as part of an ambitious vision which Auckland DHB is proud to lead, and we invite you to be part of not only the document, but also
a part of the way in which we begin to change perceptions, support service quality and ensure that the overall ageing process is one that is valued and treasured.

Denis Jury

Chief Planning and Funding Officer
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PART ONE: A PLAN FOR ACTION

Introduction

The process to develop Healthy Ageing 2020 has involved many individuals, groups and organisations capturing a wide cross section of views. Consultation underscored the most pressing needs of service users and their families/whanau. The top priority is for:

- the DHB to be inclusive in decision making and to keep communities well informed about service development or change. This is especially important when it comes to changes that affect older people

Other needs and problem areas identified include:

- the DHB is not seen as supportive of carers of older people. The decision to keep a spouse of family member at home rather than in residential care is not recognised
- community services are not currently structured correctly. Alternative models are needed that promote recovery rather than dependence
- the ability of residential care to meet the growing demands from increasing numbers of older people
- there is a need to establish the best bed models and service mixes. More options for the planning and management of this issue are needed.
- quality concerns are paramount, especially the need to support all aspects of the sector in delivering a high quality, safe service to our older people
- service users and the general population hold in high esteem the specialist services which operate as part of the A+ links hospital service. However there is also frustration at the lack of integration and coordination between services.

Our Approach to Older People’s Health

The plan takes has a 20 year vision and focuses actions achievable in the next five years. Auckland DHB will:

1. Lead by example in ensuring that older people within our community are valued and respected
2. Work with key agencies and stakeholders to ensure that adequate planning for our ageing population is undertaken today, for tomorrow
3. Support older people and their families in their decision to age in place – wherever that place may be
4. Work with providers of services and advocacy groups to ensure that service provision is aligned to best practice
5. Design programmes in older peoples health that are appropriate to the needs of Maori
6. Recognise and respond to the diverse needs of the ethnic minorities within our ageing population
7. Ensure that older people feel safe within our communities
8. Create a culture where quality is paramount
9. Ensure that services are developed in line with best practice
10. Listen to the perspectives of our older people to ensure that service design is consumer focused
11. Work with other sectors to ensure that unnecessary duplication among services is avoided
12. Provide information to ensure that access to services for older people is timely and appropriate
13. Introduce quality measures to performance indicators to allow benchmarking against best practice to occur
14. Enhance relationships between specialist hospital and community services to improve overall patient experience

and most importantly, we will

15. Remain accountable to our service users and their families and whanau by being inclusive in our planning of services for older people, and by being transparent in our funding decisions made on older peoples behalf
How we Developed this Plan

This plan was developed as a local plan based on a considerable amount of subsequent local and national planning work. The diagram below shows the three main areas of input that contributed to our local priorities.

**Government strategy for the health of older people**
- The New Zealand Positive Ageing Strategy (2001)
- The Health of Older People Strategy (2002)

**Auckland District Health Board’s Health Plans:**
- Health Plan 2005-2010 (District Strategic Plan)
- Our Health 2020 (the Plan to Lift the Health of people living in Auckland city)

**Research**
- Consultation with service providers, service users, iwi Maori, Pacific people, & the Auckland DHB Disability Support Advisory Committee
- Investigation of best practice, literature & service innovations including analysis of the recently released ASPIRE trial results summarising the outcomes of national Ageing in Place initiatives
- Steering group workshop on the patient journey through the health system

**Government strategies for older people**

The two major government strategies for older people’s health are recognised as national guidelines for setting the direction of services relating to older people:
- The New Zealand Positive Ageing Strategy (2001)
- The Health of Older People Strategy (2002)

Both of these promote the value, participation, and empowerment of older people. There is a strong emphasis throughout on integration and coordination, especially in
respect of the Positive Ageing Strategy, which is a joint sector initiative, securing commitment from all government agencies that have accountability to older people.

The National Health Committee has also been very involved in the Health of Older People with several publications since 2002:

- Living at Home
- Self Assessment: A Process for Older People
- Guidelines for the Support and Management of People with Dementia
- Care for Older People in New Zealand
- Health Care for Older People
- Health and Disability Services for Older Maori

The national vision

Older people participate to their fullest ability in decisions about their health and wellbeing and in family, whanau and community life. They are supported in this by coordinated and responsive health and disability support programmes.

(The Health of Older People Strategy, (Ministry of Health, April 2002)

Objectives

National Health of Older People Strategy Objectives

1. Older People, their families and whanau are able to make well informed choices about options for healthy living, health care and/or disability support needs

2. Policy and service planning will support quality health and disability support programmes integrated around the needs of older people

3. Funding and service delivery will promote timely access to quality integrated health and disability support services for older people, family, whanau and carers

4. The health and disability support needs of older Maori and their whanau will be met by appropriate, integrated health care and disability support services

5. Population based health initiatives and programmes will promote health and wellbeing in older age

6. Older people will have timely access to primary and community health services that proactively improve and maintain their health and functioning

7. Admission to general hospital services will be integrated with community-based care and support that an older person requires

8. Older people with high and complex health and disability support needs will have access to flexible, timely and coordinated services and living options
National Health of Older People Strategy Objectives

that take account of family and whanau carer needs

(The Health of Older People Strategy, (Ministry of Health, April 2002)

The relationship between strategies

![Diagram taken from the Health of Older People Strategy, Ministry of Health 2002](image)

The Auckland DHB Strategic Plan for Population Health

Healthy Ageing 2020 continue the objectives set out in the national Health of Older People Strategy, but also aligns to the key outcome areas defined with ADHB’s Strategy ‘Our health 2020’ which focus on healthy lifestyles, the impact of long term conditions, reducing inequalities, achieving systems changes in primary care and more appropriate use of secondary care.

Health Improvement Plans such as this one have also been tasked with taking a ‘whole systems approach’ which for Healthy Ageing 2020 means looking at the whole health experience, from entry to exit, not excluding any service areas, and being mindful of cross cutting themes such as integration, Maori and Pacific Health need, and Palliative Care.
The overall vision for the Auckland DHB is healthy communities, quality health care. This vision is achieved through three strategic goals.

The goal ‘Lift the health of the people in Auckland city’ is being implemented through a district-wide planning process called Our Health 2020. Key themes underpinning Our Health 2020 is a whole system/whole society view of health which takes a long term approach.

This plan, as well as the Ministry of Health Plan develops an integrated approach to the services and supports that meet the needs of older people. Elements of an integrated approach are:

- Services are older person focused
- A wellness model is promoted, as opposed to a sickness model
- Services are coordinated and responsive to needs
- Family, whanau and carer needs are also considered
- There is information sharing and a smooth transition between services
- Planning and funding arrangements support integration and this plan

Our Health 2020 has five key outcomes to focus activity in the medium term:

- Improve healthy lifestyles and environments
- Reduce the incidence and impact of long term conditions
- Reduce inequalities in health outcomes
- Achieve NZ Primary Healthcare Strategy system change
- Support appropriate use of hospital services

There are five priorities areas for action:

- Health of older people
- Cardiovascular disease/diabetes
- Mental health
- Child Health
- Cancer

As outlined in the Auckland DHB Strategic Planning overview document for 2006/07, the new approach to health improvement brings all the possible health and wellbeing interventions together, from health promotion to specialist treatments, including the
range of support services which are available to help people maintain independence.

The diagram below shows what a whole system approach to health looks like through the progression from good health to disease and the interventions which are possible at each stage.

The Life Course approach is the focus for the Health of Older People services within Auckland DHB. The actions contained in this plan will over time shift the balance of resources, services and investment over time more appropriately across the continuum.

Our local approach: Healthy Ageing 2020

Healthy Ageing 2020 is based on the understanding that our older population is changing, and that we need to plan for the anticipated growth in our older population, and also for the change in service demands to meet that need.

‘We want sustainable health and disability support services that can meet the needs of current and future generations of older people and support them to age positively. That means starting to plan for those services now, so that the structures and funding are in place by 2010’

(Hon Ruth Dyson, Health of Older Persons Strategy, April 2002)
Because Auckland’s population characteristics are not all aligned to national trends, we need to constantly assess local need and service levels by working alongside providers and stakeholders.

The Health of Older People sector is unique in that it is comprised of a large number of providers; the majority of whom are independent businesses. These independent service providers cover a diversity of services including vocational, home based, advocacy and residential care services. The actions in this plan show how Auckland DHB will foster leadership and collaboration within work with this provider group. Our immediate focus will be on quality improvement, collaboration and transparency.

Consultation and key issues

The development of Healthy Ageing 2020 involved two consultation phases; the first to identify issues with the current system and to get ideas on how the sector could better meet the needs of our service users. This phase was followed by several public meetings, focus groups and agency discussions, some of which were specific to communities of interest. Consultation took place with Māori to assess the needs of Kaumatua and Kuia in the central Auckland area.

Of the 45 total written consultations, 67 percent were from external agencies or individuals, and 33 percent were from staff within the Auckland DHB.

Themes from the consultation have been summarised as follows:

- Difficulty accessing information
- Lack of support for informal carers (family/whānau)
- Dissatisfaction with home based support services
- Quality concerns regarding residential care
- Issues with discharge planning from hospital services
- Dissatisfaction with boundary issues between different funding groups within health
- Confusion about the role and expectations of PHOs in care for older people
- Health of Older People services are currently not adequately responsive to the needs of Māori, and nor do they adequately address the cultural aspects of either our Pacific or Asian ethnic minority groups
- Rest Home providers expressed a range of views on the current managed bed policy. The policy was implemented across all three metropolitan Auckland DHBs in 2004, enforcing a restriction on providers of residential care, and prohibiting additional rest home capacity through new development

Alongside consultation, we also studied the research on the health of older people, international best practice and alternative models of care. The key aspect of care delivery that emerged from this work was in the area of home-based support services.
This area of activity is critical to ageing in place strategies and restoring function through goal-based support.

The strategy steering group took part in a patient-journey workshop, focusing on issues along the continuum of care as might be experienced by a service user. Service managers, planners and funders shared the experience of older people; negotiating the health system as if they were a service user. This exercise highlighted the shortfalls in our system and has prompted an exploration of areas such as hospital discharges and the assessment of need.

The following diagram illustrates problem areas, barriers to access, and areas where service users are ‘falling between the cracks’.

**Problems in health services for older people**
Actions for the future

This plan provides a position from which to move forward. From this platform we will remain responsive as best practice and growth in our population dictate. To ensure the plan remains up to date, it will be accompanied by implementation plans, focused on highly practical and achievable actions.

Support and care services are fundamentally different to clinical services. The NZ Disability Strategy is clear that disability is a process not a personal characteristic. The Disabled people do not want the Auckland DHB to focus on “treating”, “curing” or rehabilitating individuals. Our efforts should instead go to reduce long-term disability and assistance so people can maintain an ordinary life. This requires a focus on the environments around people: physical, social, service, civic, information.

The specific actions will be allocated to expert working groups, who remain accountable to the Project Steering group and will be supported by overall project manager.

Auckland DHB will provide committed funding to support the core leadership functions of the initiative and some operational investment. Individual interventions will be funded when they have been developed in detail and can provide evidence of clear benefit and sound investment.

Performance indicators are being developed and will form the basis of the accountability framework to ensure that we are achieving our target objectives. Regular public forums will also serve as another means to hold us accountable.
1. Reducing Health Inequalities

Although Maori and Pacific (islands) older peoples are under represented in long term care (source: Statistics New Zealand, 1996 census) the demographic projections show the potential for considerable increase in the proportion over age 75 years in the next half a century (source: statistics New Zealand Demographic trends, 1999), and it is likely that there will be increased need for culturally appropriate residential care to assist aging minority groups (source: Residential care workers and residents: The New Zealand story, 2005).

1.1 Maori Health

Maori people over 65 years of age make up 3.2 percent of the total Auckland DHB population over 65 years. This group is growing at a rate faster than the rest of our population.

Issues

- Consultation with Kaumatua and Kuia has identified different needs for Maori, the most fundamental being that conditions which associated with the health of older people are becoming prevalent much earlier for Maori
- Maori have a considerably shorter life expectancy of 73.9 years compared to 80.6 years for the remainder of the Auckland city population. Maori therefore need to be considered by Health of Older People Services from an earlier age than non Maori
- Older people’s services need to be more responsive to Maori. Culturally responsiveness requires a structured and supported approach to upskill mainstream services for older people
- We need to also examine services which operate according to a Kaupapa Maori model, as is the case with many of the mental health services

Themes from the hui, Te Ora o Te Kaumātua Kuia

<table>
<thead>
<tr>
<th>Kaumātua Kuia want:</th>
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<tbody>
<tr>
<td>to live long, productive lives amongst their whānau and friends and want to make contributions to their communities</td>
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<tr>
<td>the Treaty of Waitangi to provide the framework for good service design</td>
</tr>
<tr>
<td>more services based on tikanga Māori and whānau values</td>
</tr>
<tr>
<td>whānau to be the basis of Kaumātua Kuia care</td>
</tr>
</tbody>
</table>
• services located around marae, Kaumātua flats etc
• to be able to choose a caregiver, be it a whānau member of their choice and that person be acknowledged by payment
• the fundamental ethic of all care workers to be arohanui (unconditional love) for those they care for regardless of culture
• the provision for caregivers to continue to provide care when elders are admitted to hospital
• Māori to use culturally responsive residential services when they need to
• to stop assimilationist approaches still used by some mainstream services and want the recognition and providing for Māori needs by services seen as a positive thing
• a forum driven and led by Kaumātua Kuia regarding their needs
• health promotion and prevention actions that improve health education and knowledge amongst Kaumātua Kuia
• the habits formed over the years e.g. diets high in fat, to change through health promotion
• inflexibilities within current services to be addressed
• help with transport to appointments in outpatient and specialist services

Actions for the future

<table>
<thead>
<tr>
<th>National objective</th>
<th>Local actions</th>
</tr>
</thead>
</table>
| The health and disability support needs of older Māori and their whānau will be met by appropriate, integrated health care and disability support services (national strategy no 4) | • Explore models of residential care which promote Kaupapa Māori values and recognise the value in promoting responsive service delivery to Kaumatua and Kuia  
• Explore options for Māori elders to age in place where this is the preferred option, with responsive care and support programmes such as recognised whanau carers where appropriate  
• Work with Māori providers and communities to help them develop their workforce capability  
• Facilitate regular meetings with stakeholders to ensure an inclusive approach to planning |
1.2 Pacific Health

People over 65 years who identify as Pacific represent 4.9 percent of the Auckland DHB population over 65 years. This group is made up of six main cultures, led by Samoan and followed by Tongan, Cook Island, Niuean, Fijian and Tokelauan.

Issues

- Like Maori, Pacific people have a shorter than average life expectancy compared to the Auckland DHB average, with males living an average of 70.2 and females 78.7 years
- Access to health of older people services is of primary concern
- There are high numbers of Pacific presenting to emergency services within acute services, these people are not getting access to early intervention, screening and health promotion initiatives

Consultation with Pacific

Pacific elders want:

- more acknowledgement of the importance of elderly people
- to be taken seriously – older people are the key to our communities
- to build capacity within Pacific communities to allow us to take care of ourselves
- more community workers
- ethnic specific services that spell out cultural values and practices and economic factors that affect health
- the criteria for home based support to change so they can stay in their own homes
- transport assistance so they can get to services
- daycare so their care givers can get some time out
- respite care that is culturally responsive to Pacific needs
- to develop Pacific youth leaders for the future
- cultural needs regarding palliative care to be addressed
- the resources that will ensure there are good outcomes

Actions for the future

<table>
<thead>
<tr>
<th>National objective</th>
<th>Local action</th>
</tr>
</thead>
<tbody>
<tr>
<td>Older people will have timely access to primary and community health services</td>
<td>• Older people’s services will work with Pacific community groups to develop holistic day centres based on the Healthy Village Action</td>
</tr>
</tbody>
</table>
that proactively improve and maintain their health and functioning

<table>
<thead>
<tr>
<th>Zone concept</th>
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<tbody>
<tr>
<td>• Pilot services such as church based activity centres to promote health in Pacific elderly and which take advantage of opportunities for screening and health promotion initiatives</td>
</tr>
<tr>
<td>• Work with other agencies such as WINZ and the Ministry of Health to combine resources and realize the collective gains for the health and social needs of this high risk population group</td>
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</table>

1.3 Asian Health

Over the last twenty years Asian peoples in New Zealand have grown from a small group of “others” into a distinct and considerable sector of our society. The 2001 census indicates that 240,000 people in New Zealand were of Asian ethnicity, of which approx 63,000 are residents within the Auckland DHB area.

Four percent of this group are aged 65 years old or older. While Asians are the second-smallest group of Older Adults in the district next to Maori, they are unique in having the highest life expectancy - 85.2 years for males and 90 years for females. This means the few older Asians living in the Auckland DHB area will live longer than people from other ethnicities. Their numbers will increase as the working-age group ages. Elderly women without a spouse are a noteworthy sub-group within this population.

Issues

- Although Asian elders live longer than other cultures within our population, they experience increasingly poorer health than the general population as they age
- This older group of Asian elders has more functional impairments, more limited education, lower incomes and higher costs for health care
- Language and transport barriers also limit access to health services
- There have been reports of negative experiences with providers of Asian health care services, such as rest homes within our area promoting themselves as ‘Asian speaking’ and ‘specialists in Asian culture’

Actions for the future

<table>
<thead>
<tr>
<th>National objective</th>
<th>Local actions</th>
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</thead>
<tbody>
<tr>
<td>Older people will have timely access to primary and community health services that proactively improve and maintain their health and functioning</td>
<td>• Increase the accessibility of Auckland DHB services for older Asians and change the way they interact with the health system</td>
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<tr>
<td></td>
<td>• Provide culturally competent health care services</td>
</tr>
<tr>
<td>maintain their health and functioning</td>
<td>which build on community traditions and which respect cultural beliefs</td>
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<td>----------------------------------------------------------------------------</td>
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<tr>
<td>• Promote research in health policy and programmes to identify the needs of Asian elders in the design and delivery of health services</td>
<td></td>
</tr>
<tr>
<td>• Work with agencies such as the University of Auckland Centre for Asian Health Research and Evaluation to establish best practice models of care</td>
<td></td>
</tr>
<tr>
<td>• Work with key figures in the community to help pilot new models of care</td>
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2. Improving Community Services

Several service areas sit under the umbrella of Health of Older People Community services. These are provided by non-government providers based in the community, and by the A+ links service owned by the Auckland DHB. They include:

- Health Promotion
- Needs Assessment and Service Coordination (NASC)
- Vocational and Socialisation services
- Home Based Support Services
- Nutritional services such as Meals on Wheels

The role these services play in providing a continuum of care has become increasingly important with the move to an ‘ageing in place’ model. This is especially relevant with the shift from residential care to providing the packages of care which help older people maintain independence and stay in their own homes.

2.1 Health Promotion

Health promotion includes activities aimed at keeping people well. Examples include screening for problems, targeted advertising, and programmes aimed at preventing people from coming into contact with acute services.

In keeping with the direction set in the national Primary Health Care Strategy, Auckland DHB is increasingly recognising and responding to its role in keeping older people well rather than purely treating those who become unwell.

Specialist services should only take the form of a brief intervention in peoples lives. The focus for planning and health service delivery should be on services which are delivered in primary care settings. Health promotion involves promoting services through health information that is both timely and easy to access.

Issues

- Our focus needs to be in improving the health of older people as a whole population group, and not just on treating people once they are sick
- The level of investment from treatment to intervention services needs to be refocused in line with the move to community based care
- More collaboration is required across all services so they are planned, funded and delivered in cohesively
- The work of Primary Health Organisations (PHOs) needs to strengthen because PHOs are accountable for the majority of grass roots intervention and health promotion
## Actions for the future

<table>
<thead>
<tr>
<th>National objective</th>
<th>Local action</th>
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</thead>
</table>
| Population based health initiatives and programmes will promote health and wellbeing in older age | • Develop programmes that keep people well and improve the health of older people as a whole population group e.g.  
  o Promote flu vaccinations  
  o Exercise programmes in rest homes such as the one operating as part of the LIFE model  
  o Nutrition programmes  
• Provide input into nutritional services such as comprehensive assessments and the provision of supplements by registered dieticians for high need groups  
• Establish partnerships with PHOs, community groups and the DHB to focus on specific interest groups  
• Work with other funders e.g. the Otago Exercise Programme and the Hip Protectors intervention with ACC  
• Research our actions to establish if increased interventions and support improves overall health and reduces health inequalities  
• Develop an 0800 number to form the basis of a comprehensive information line providing information about all services for older people  
• Use the phone service to give general advice about access, referral processes and entitlements. Promote the number through media, GPs and primary care practitioners  
• Provide comprehensive, up to date information on the Auckland DHB website, and promote useful links to community services for older people  
• Host forums with interested stakeholders and members of the public to provide information on the Implementation of the Plan and remain responsive to local issues  
• Establish a consultation register to keep people informed on local issues, consultations and service changes  
• Build intergenerational capability by |
introducing school and rest home exchanges

- Support champions in our community who promote Healthy Ageing
- Take a stronger advocacy role, e.g. on issues like the equity gap between ACC and Ministry of Health funding
- Building credibility with community and service sector stakeholders though advocacy and demonstrating the full leadership responsibilities of a true District Health Board

### 2.2. Needs Assessment and Service Coordination

Needs Assessment and Service Coordination (NASC) is a key function within health services for older people. This can be an important determinant in shaping the overall health experience for many older people and their families. NASC are responsible for assessing the level of support required by an older person, and then linking them to services that will help to keep them safe and supported within their own home.

NASC are also responsible for identifying when a person’s level of need has changed. Where there is increased need, the NASC service provide information to a family about residential care options including rest homes, dementia services and private hospitals.

### Issues

- Needs Assessment and Service Coordination work has been the subject of significant national policy debate over the last decade, with various changes to practice being promoted and tested over the years. This has resulted in various iterations of the model and increasing inconsistency of approach across the country as DHB’s search for local solutions
- The area of assessment and the specific function of NASC services features strongly throughout the Auckland DHB’s consultation with older people. Concerns are in three main areas:
  - The range of services able to be accessed through NASC is seen as limited and inflexible
  - Preference is given to initial assessments which means re-assessments are only undertaken on receipt of a subsequent referral or request
  - The model of NASC currently offered in no way supports culturally responsive access or service delivery
### Actions for the future

<table>
<thead>
<tr>
<th>National objectives</th>
<th>Local action</th>
</tr>
</thead>
<tbody>
<tr>
<td>Older People, their families and whanau are able to make well informed choices about functional needs for healthy living, health care and/or disability support needs</td>
<td>• Explore a single point of entry model to streamline referral and access to both community and specialist services</td>
</tr>
<tr>
<td>Older people will have timely access to primary and community health services that proactively improve and maintain their health and functioning</td>
<td>• Review how support services are funded to promote the move to packages of care and increase the level of responsiveness and flexibility</td>
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<td></td>
<td>• Introduce a goal-focused model of restorative support aligned to ageing in place and support older people to maintain their independence</td>
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<td></td>
<td>• Explore a restorative community services model in conjunction with assessment functions undertaken by NASC</td>
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<tr>
<td></td>
<td>• Work with PHOs to pilot ‘ageing in place’ schemes to identify if working together can improve the health outcomes for selected communities of Older People</td>
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</table>

### 2.3 Vocational and Socialisation Skills

Vocational and socialisation services are purchased or supported by the Auckland DHB for the purpose of maintaining older people in the community. This recognises that isolation and loneliness are correlated with deteriorating health in older people and have a direct bearing on admissions to inpatient and secondary care services.

#### Issues

- As funding for health services becomes increasingly prioritised, and demand for services at the more acute end of the life course such as elective surgery and specialist care increase, services aimed at the wellness end of the life course come under increasing scrutiny.
- As a funder of health services, Auckland DHB needs to develop partnerships with other government agencies. This will ensure that accountability for complimentary services such as welfare and transport are provided to older people.
- It is important that the DHB does not become the default funder for all services which respond either directly or indirectly to the wider determinants of health.
Actions for the future

<table>
<thead>
<tr>
<th>National objective</th>
<th>Local action</th>
</tr>
</thead>
<tbody>
<tr>
<td>Older people will have timely access to primary and community health services that proactively improve and maintain their health and functioning</td>
<td>• Work with other government agencies involved in the provision of vocational and socialisation services to maximise collective health and socialisation in older people</td>
</tr>
<tr>
<td></td>
<td>• Work with providers of cultural vocational services such as Pacific and Indian day service providers to ensure that they have a valid health promotion role</td>
</tr>
<tr>
<td></td>
<td>• Maximise the link between cultural vocational services with Primary Health Organisations and relevant community providers</td>
</tr>
<tr>
<td></td>
<td>• Promote and sponsor research to inform health policy and programmes so the needs of Asian elders are included in the design and delivery of services</td>
</tr>
<tr>
<td></td>
<td>• Work with the University of Auckland Centre for Asian Health Research and Evaluation to establish best practice models and to access key figures in the community for the piloting of new models of care</td>
</tr>
</tbody>
</table>

2.4 Home Based Support Services

There are approximately 3,500 clients within the Auckland DHB area who qualify for subsidised support services. Home Based Support services for older people comprise the majority of individual service components which collectively make up the support services provided.

Although there are numerous services provided across both the community and specialist sectors, the majority of home based support services include Domestic Assistance, Personal Care or a combination of both.

Issues

- Nationally and regional studies of Home Based Support services show that the typical pattern of clients accessing services is one of ongoing support provided at increasing levels. This results in people becoming more dependant on assistance

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1 Personal Cares are provided to any individual regardless of asset and income levels, but access to subsidised Domestic Assistance is limited to those with a CSC card.
• The current approach to support offers little chance of a person regaining or maintaining their original level of independence\(^2\). This is partly as a result of the current funding framework, which is restricted to per hour funding and makes no provision for flexibility in meeting individual needs.

• The way that Auckland DHB provides Home Based Support Services is structured such that first time assessments for new clients are prioritised over reassessment of existing clients. This is a significant contributor to the ongoing dependence on support.

• Auckland DHB began to improve Home Based Support provision by increasing the investment in this critical aspect of service delivery. Consultation and an exploration of best practice being developed elsewhere, has however, drawn attention to the need for a comprehensive service review. This will result in services that better meet the current and future needs of our ageing population.

• The national direction is towards a more restorative approach to home support services, which involves a goal-orientated approach focused on restoring and maintaining independence of the older person.

• This model is being implemented in other DHB regions with encouraging outcomes. Goal setting with associated flexible ‘packages’ of funding are proving to be successful through pilots and trials within the metropolitan Auckland region.

**Actions for the future**

<table>
<thead>
<tr>
<th>National objective</th>
<th>Local action</th>
</tr>
</thead>
<tbody>
<tr>
<td>Funding and service delivery will promote timely access to quality integrated health and disability support services for older people, family, whanau and carers</td>
<td>• ADHB will explore a restorative community services model which can be examined in conjunction with assessment functions currently undertaken by NASC</td>
</tr>
<tr>
<td></td>
<td>• Work with PHOs to set up pilot ‘ageing in place’ schemes to investigate if working together improves health outcomes for specific communities of older people</td>
</tr>
<tr>
<td></td>
<td>• Purchase alternatives to residential care services that allow flexible support to be provided in a person’s home, and which is responsive to the health needs of individuals</td>
</tr>
</tbody>
</table>

2.5 Meals on Wheels

There are over 500 elderly living within the community who benefit from the Meals on Wheels service; a meal preparation and delivery service which is offered to vulnerable elderly who otherwise would not have access to regular and nutritionally balanced meals.

Issues

- A review of older people at home who are supported by home care services has showed that many older people remained at high risk of malnutrition. This has prompted discussion on the sustainability of the current way the nutritional needs of this group are being met.
- Of the 500 or so people supported by the Meals on Wheels scheme, many use the service through convenience and choice rather than necessity. A review of the overall service user group revealed that only a small percentage (approximately one third) are actually in a high risk group i.e. nutritionally vulnerable. This means that meals on wheels is not addressing the specific needs of these individuals.
- The availability of prepared frozen meals through supermarkets, along with the ability to have these meals delivered to homes, means that a significant number of clients currently accessing the service for convenience no longer need to do so.
- Significant work has been undertaken within the A+ links service which has verified the assumptions outlined above.

Actions for the future

<table>
<thead>
<tr>
<th>National objective</th>
<th>Local action</th>
</tr>
</thead>
<tbody>
<tr>
<td>Population based health initiatives and programmes will promote health and wellbeing in older age</td>
<td>• Review Meals on Wheels to evaluate the value of the model and define alternatives to better meet the needs of high needs clients</td>
</tr>
<tr>
<td></td>
<td>• Work with nutritional services to intensify their response to high need users e.g. comprehensive assessments and the providing supplements via registered dieticians</td>
</tr>
<tr>
<td></td>
<td>• Establish alternative services for older people who are using the current scheme for convenience reasons only</td>
</tr>
</tbody>
</table>

3 Paul Goldstraw (date unknown). Nutrition: Ignore it at your older patient’s peril
3. **Other Service Improvements**

3.1 **Residential Care Services**

Currently Auckland DHB holds contracts for the provision of residential care across four care settings: Rest Home, Dementia, Private Hospital and Psycho-geriatric. The following table outlines the breakdown of these facilities by service category:

<table>
<thead>
<tr>
<th>Bed type</th>
<th>No. of contracted facilities</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rest home</td>
<td>67</td>
</tr>
<tr>
<td>Private hospital</td>
<td>31</td>
</tr>
<tr>
<td>Dementia</td>
<td>8</td>
</tr>
<tr>
<td>Psychogeriatric</td>
<td>1</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>107</strong></td>
</tr>
</tbody>
</table>

**Forecasting demand**

As we begin to plan for services to meet the needs of older people into the future, using demographics and assumptions we are able to begin modeling the need of our population into 2010, 2015 and beyond. The following shows the growing need of our population in respect of residential care services in to the future, which although has factored in the offset effect of ageing in place initiatives, still shows a significant increase in demand over time.

<table>
<thead>
<tr>
<th>Bed type</th>
<th>2005</th>
<th>2010</th>
<th>2015</th>
<th>2020</th>
<th>2025</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rest home</td>
<td>1972</td>
<td>2013</td>
<td>2219</td>
<td>2281</td>
<td>2416</td>
</tr>
<tr>
<td>Private hospital</td>
<td>1998</td>
<td>2039</td>
<td>2251</td>
<td>2294</td>
<td>2446</td>
</tr>
<tr>
<td>Dementia</td>
<td>251</td>
<td>255</td>
<td>282</td>
<td>293</td>
<td>311</td>
</tr>
<tr>
<td>Psychogeriatric</td>
<td>30</td>
<td>31</td>
<td>34</td>
<td>35</td>
<td>37</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>4251</strong></td>
<td><strong>4338</strong></td>
<td><strong>4786</strong></td>
<td><strong>4903</strong></td>
<td><strong>5210</strong></td>
</tr>
</tbody>
</table>

* Sum of services in the table, not representative of unique NHI numbers
Issues

- As previously outlined, forecasts for all of New Zealand’s over 65 age group is set to rise - currently this is gradual but the rate of ageing will increase significantly from about 2011 as the ‘baby boomer’ generation enters this age group.

- This may mean increasing demand for residential care beds, however offsetting this trend is the trend for improving health and wellbeing of the over 65 age group with time. Ageing in place initiatives should offset some of future demand.

- Future bed numbers need to take account of the number of people over 65 and those who choose to move into the ADHB area. This has historically been difficult to quantify, but more accurate data collection over the last two years has shown that on average 360 people over 65 transfer into ADHB residential care facilities per annum, while only 60 transfer out.

- It is likely that inflow demand for residential care from other population groups will continue to rise, with nearest to a tertiary hospital and specialist services continuing to be a significant draw card.

- To offset this rise in demand for residential care beds however is the national promotion of ‘ageing in place’ which is a concept that enables and encourages people to be able to make choices in later life about where to live, and receive the support needed to do so. It is in everyone’s interest that older people are encouraged and supported to remain self reliant, and that they continue to participate and contribute to the well-being of themselves, their families, and the wider New Zealand community. Factors influencing their ability to access services and participate in their community include not only health status and income but also access to and availability of transport.

- In 2004, ADHB entered a moratorium with both Counties Manukau and Waitemata DHB’s imposing a regional restriction on the contracting of new residential care capacity within the sector. Collectively these restrictions became known as the Managed Bed Policy.

- In the two years since the policy has been in place there has been a significant amount of work done in terms of bed modelling and forecasting, which has provided the basis for a greater understanding of the bed market within ADHB.

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5 2005/06 InterNASC transfer data from manual count, ADHB NASC service
Actions for the future

<table>
<thead>
<tr>
<th>National objective</th>
<th>Local action</th>
</tr>
</thead>
<tbody>
<tr>
<td>Admission to general hospital services will be integrated with community-based care and support that an older person requires</td>
<td>• Support ageing in place by purchasing a range of alternatives to current residential care services</td>
</tr>
<tr>
<td></td>
<td>• Establish flexible support services provided in a person’s home, and responsive to the health needs of individuals</td>
</tr>
<tr>
<td></td>
<td>• Support residential care initiatives that promote Kaupapa Maori values and are responsive to Kaumatua and Kuia</td>
</tr>
<tr>
<td></td>
<td>• Review the current managed Bed Policy, outlining the advantages and disadvantages of the decision to assist an informed debate</td>
</tr>
</tbody>
</table>

3.2. Mental Health Services for Older People

Although only a small number of the total over 65 population, there are a group of older people within our population who require support from mental health services in order to lead full and complete lives.

Issues

- The vision for Adult mental health services is to support older people to remain as independent, as well as possible for as long as possible through services that are regionally consistent and locally responsive. This has been difficult to achieve because mental health services and older people’s services are funded differently which means they operate in isolation of each other. We need to find synergies and avoid service overlaps.

- Mental Health Services for Older People, like other service areas, experience workforce problems and these are possibly more prevalent given the stigma associated with mental health and care of older people.

- There is increased legislative constraint and lack of health promotion support.

- There is a lack of integration both between various components of Mental Health Services for Older People, and between Mental Health and generic services for older people.

- The three most desired directions identified by service users and their families/whanau during consultation were:
  - support to stay at home
holistic assessment and service delivery
support of choice and equity

Actions for the future

<table>
<thead>
<tr>
<th>National objective</th>
<th>Local action</th>
</tr>
</thead>
</table>
| Older people with high and complex health and disability support needs will have access to flexible, timely and coordinated services and living options that take account of family and whanau carer needs | • Ensure that clients under the care of Mental health services for older people are included in all consultation when it comes to service redesign and enhancement  
• Include this vulnerable group of service users as well as the providers responsible for their care in the implementation phases of the Strategy |

3.3. Palliative Care

Palliative care is the total care of people who are dying from active, progressive diseases or other conditions when curative or disease-modifying treatment has come to an end. Palliative care services are generally provided by a multidisciplinary team that works with the person who is dying and their family/whanau. Although not limited to people over 65, a significant number of palliative care clients within our community access services funded under the Health of Older people area, and there is significant overlap with services such as District Nursing, equipment use and residential care beds in Private Hospitals.

Issues

• There is a lack of clarity around the definitions of specialist and generalist palliative care
• There is a lack of integration in the way in which Palliative care services are funded, planned and delivered
• Service users require service access managed effectively and are frustrated when this doesn’t happen

Actions for the future

<table>
<thead>
<tr>
<th>National objective</th>
<th>Local action</th>
</tr>
</thead>
<tbody>
<tr>
<td>Older people with high and complex health and disability</td>
<td>• Develop an integrated palliative care plan for ADHB adult services using an expert group comprising all</td>
</tr>
</tbody>
</table>
support needs will have access to flexible, timely and coordinated services and living options that take account of family and whanau carer needs

<table>
<thead>
<tr>
<th>parts of the palliative care continuum</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Ensure the plan sits along side the Healthy Ageing 2020 plan and reflects care across areas of health gain</td>
</tr>
<tr>
<td>• Complete the draft Implementation plan and undertake consultation by January 2007</td>
</tr>
<tr>
<td>• Focus expert group activity on the following objectives:</td>
</tr>
<tr>
<td>o Integrate Primary, Community and Specialist Palliative care through models such as the Liverpool Care Pathway and the ADHB Front Door policy</td>
</tr>
<tr>
<td>o Improve alignment of specialist and generalist palliative care services to their respective functions and responsibilities</td>
</tr>
<tr>
<td>o Examine palliative infrastructure such as equipment and information technology</td>
</tr>
</tbody>
</table>
4. Improving Performance across the Sector

Many issues have relevance across the sector:

- Quality
- Managing Polypharmacy
- Workforce
- Information Management and Technology support

4.1 Quality

Quality is an all encompassing term which has become the collective title for all activity undertaken with the sector to ensure safety is upheld and satisfaction is provided for older people. Specifically quality includes the following components:

- Safety - physical, emotional, cultural and spiritual
- Monitoring – activities to ensure that quality and safety (including clinical and organisational governance) is being maintained
- Audit, certification and compliance – official activity undertaken to ensure a provider is operating to a set of quality standards set and agreed by the sector

A significant amount of work has been committed already to quality initiatives. A quality framework has been developed with detailed initiatives, and the partnerships required to achieve these.

Issues

- Since devolution, there has been only limited activity undertaken by the ADHB to support providers of aged care services in promoting quality initiatives and monitoring service delivery
- As families increase their expectations of the sector, and become more confident in alerting authorities to concerns, the number of service quality complaints has increased
- Residential care is under increasing attention partly due to the increased acuity level of residents within rest homes, but also because of a shortage of qualified staff and increasing competition associated with the sector operating in a commercial environment
- There is increasing expectation that residents will receive the highest quality health and residential care
- Although the way quality complaints are dealt with by the DHB follows an approach agreed with the Ministry of Health and the Health and Disability Commissioner, we need to more formally recognise the role of each
agency, and to ensure the best outcome is achieved for both service users and the sector as a whole

### Actions for the future

<table>
<thead>
<tr>
<th>National objective</th>
<th>Local actions</th>
</tr>
</thead>
</table>
| Policy and service planning will support quality health and disability support programmes integrated around the needs of older people | • Establish a comprehensive Quality Initiative (QI) based on a supportive model of collaborative quality improvement that protects older residents within care facilities  
• Complete initiatives within the Residential Care Quality Initiative programme to address these issues  
• Establish a combined Quality Committee made up of both community providers and hospital clinical experts to monitor all quality and safety issues that arise in respect of residential care facilities  
• Contract an independent audit provider to undertake routine quality and safety audits of all providers of aged care services in our area on an ongoing, cyclical basis  
• Follow-up on the results of audits with actions approved by the Combined Quality Committee  
• Enhance clinical safety by extending training initiatives run within the Auckland City Hospital A+ Links service to all community rest home staff to ensure that techniques and procedures are being used throughout the entire sector and not just in specialist services  
• Employ two clinical nurse specialists to support the community aged care sector, and to act as the point of clinical liaison between community residential care providers and specialist services within the hospital  
• Monitor the development of the InterRAI pilots to align a roll out of the system to compliment the proposed changes to Home Based services  
• Pursue an interim solution with the Australian State Sector to encourage a performance management approach to quality among our residential care sector. Use this until InterRAI is available for implementation with the residential care sector  
• Work with other DHBs in the region and with the Ministry of health on local responses to any national
policy for enhanced recruitment, retention and training innovation

- Work alongside training institutions and providers to ensure that our workforce is prepared for the increase demand that will be placed on it in the future
- Support specialist service within Auckland City Hospital to provide one clinical mentor and leader to the community providers who operate within our sector

### 4.2 Polypharmacy

Polypharmacy is the use of multiple medications by a single patient, which is considered to not always be desirable or necessary. Older People are at high risk of complications associated with polypharmacy because people experience more health problems as they age.

Many patients over 65 years regularly take between two to six prescribed medications at one time, putting them at risk of adverse reaction and undesired outcome. The incidence of polypharmacy amongst older people is increasing with 19 percent of patients over 64 years old taking more than five medications in 1990-1991 compared with 25 percent in 1998-1999.

The aim of better managed polypharmacy is to:

| Improve patient access to pharmacy services and adherence to prescribed regimes | Through consultations including advice, education, monitoring and practical assistance |
| Improve drug use and reduce waste | Through pharmacist advice and support to general practitioners and rest home clinicians, including reviews of patients’ medicine regimes and working with the provider to find solutions to medication problems, particularly with reference to poly-pharmacy |
| Improve disease management and prescribing practices | Through pharmacist matching of patient records and prescribing with current best practice for the disease state, in conjunction with other primary health professionals |

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6 As was reported in a Medications Information Bulletin in 2003,
Issues

- The fragmented nature in which different components of the sector operate makes it hard for primary care practitioners to work in conjunction with other providers such as rest homes.
- It is particularly important that medication compliance and adverse reactions are monitored and that drug regimes are viewed holistically in terms of lifestyle factors and pre-existing conditions.

Actions for the future

<table>
<thead>
<tr>
<th>National objective</th>
<th>Local action</th>
</tr>
</thead>
<tbody>
<tr>
<td>Policy and service planning will support quality health and disability support programmes integrated around the needs of older people</td>
<td>- Work with community partners such as Pharmacists, Residential Care providers and PHOs to identify innovation in best practice to reduce polypharmacy</td>
</tr>
</tbody>
</table>

4.3 Workforce

The Auckland DHB health and disability sector workforce consists of a broad range of workers with widely differing educational and training requirements. In addition, family, whanau, individuals and a range of voluntary and community agencies play a significant role in providing care and support for older people.

One of the actions in the Health of Older People Strategy is for a planned approach to be implemented to strengthen the health workforce to meet the needs of an ageing population.

Issues

- Developing a workforce that is able to meet the needs of an ageing and increasingly culturally diverse older population presents a significant challenge to Auckland DHB and all funders and planners of health services for older people.
- There is a gap in the workforce for specialised rehabilitation services that are locally accessible to enable older people with disabilities (which may be either long standing or more recently acquired e.g. stroke) to maximise their function and enjoy social and community opportunities with the support of their family, whanau and/or local community.
**Actions for the future**

<table>
<thead>
<tr>
<th>National objective</th>
<th>Local action</th>
</tr>
</thead>
<tbody>
<tr>
<td>Policy and service planning will support quality health and disability support programmes integrated around the needs of older people</td>
<td>• ADHB will continue to work collectively with other DHB’s in the region, and with the Ministry of health, to respond locally to any national policy that sets direction for enhanced recruitment, retention and training innovation.</td>
</tr>
<tr>
<td></td>
<td>• We will continue to work alongside training institutions and providers to ensure that our workforce is prepared for the increase demand that will be placed upon it in the future.</td>
</tr>
<tr>
<td></td>
<td>• We will look to the specialist services that sit within the Auckland City Hospital to expand the clinical leadership to community providers who operate within our sector.</td>
</tr>
<tr>
<td></td>
<td>• We will look at innovative ways of valuing the non-regulated workforce, in particular those involved in the home-based and residential sector to make it a more attractive full-time, long-term career option.</td>
</tr>
</tbody>
</table>
time. Such information can yield important findings regarding what works to improve an individual's quality of life.

**Issues**

- The Health of Older People Sector within Auckland DHB and across the community is made up of several components, and part of the key challenge for delivering an effective strategy is to identify and reduce the current level of service duplication.

- There are several areas of technological advancement that are assisting in this respect, and trials elsewhere in the country of various IT based screening and assessment tools make service delivery far more streamlined for both the service user and staff. This is achieved by creating one standard assessment tool and maintaining one database which stores information.

**Actions for the future**

<table>
<thead>
<tr>
<th>National objective</th>
<th>Local action</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>• ADHB will monitor developments of the InterRAI pilots with a view to aligning a roll out of the system to complement the proposed changes to Home Based services</td>
</tr>
<tr>
<td></td>
<td>• ADHB will also continue to pursue an interim solution with the Australian State Sector to encourage a performance management approach to quality among our residential care sector until such time as InterRAI is available for implementation with the residential care sector</td>
</tr>
</tbody>
</table>
Planning and Funding for Health Outcomes

A health outcome is a change in the health status of a population through the performance (or non-performance) of a programme regardless of whether such programmes were intended to change health status.

Outcomes include, amongst other things, morbidity and mortality; physical, social, and mental functioning; nutritional status; and quality of life. They help to achieve better health, reduced disparities, increased trust and security, and increased participation and independence are New Zealand’s current high level health outcomes.

Health sector activities should lead to these outcomes and working relationships with other programmes and activities in and out of the health sector will help achieve these high level outcomes.

Some outcomes can be achieved and measured quickly, others will take many years. In order to ensure we are on the right track and that the investments are delivering expected results, we need a system of measurement that is based on a clear understanding of how short term outputs, link to intermediate outcomes and finally to our longer term outcomes. The measures need to be based on sound data and good evidence.

A comprehensive outcomes framework will be put in place to ensure that each of the projects, redevelopments or programme enhancements enacted under the strategy is aligned to a set of desired objectives. To ensure that this occurs, a staged approach will be developed to track the deliverables – initially these measures are likely to be in the form of activity data, but increasingly we will begin to move with the sector to more of a true outcomes based approach, where outputs (activity) are replaced with outcomes (results).

What it means

- Healthcare delivery and organisational arrangements must be explicitly shaped by the outcomes we want to achieve
- Taking the perspective of continuum of health and illness – ‘life course’
- Includes change in care delivery for chronic diseases – ‘whole of government’ approach to prevent / postpone diseases
- Focus on populations not individuals
- Increased accountability via indicators / monitoring
The details of how each programme within the strategy will be monitored will be outlined in more detail in each of the Implementation Plans supporting this strategy.

**Developing Outcomes**

- Indicators chosen must be measurable and able to be influenced by societal or system actions
- Indicators chosen need not all be available today due to data limitations but it must be practical to obtain the needed data within a reasonable timeframe
- A significant number of the indicators chosen must have data available today or within the first year of the implementation of the strategic plan
- The display of the data must be flexible to allow the use by multiple stakeholders
- The indicators chosen must have face validity for professionals, consumers and managers
- The basic framework should be consistent with the overall ADHB outcomes framework and the outcomes frameworks of the other Health Improvement Plans
- All indicators, where possible, will be categorised by age, sex, ethnicity, social deprivation and other appropriate ways in order to identify and track progress in reducing inequalities

**Healthy Ageing: Summarised Outcomes Indicators**

<table>
<thead>
<tr>
<th>Primary Outcome:</th>
<th>Older people within Auckland ageing safely in their place of choice</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Short Term</strong></td>
<td><strong>Medium Term</strong></td>
</tr>
<tr>
<td><strong>General Health Indicators for Older People</strong></td>
<td><strong>Improved reported feeling of overall satisfaction and wellness</strong></td>
</tr>
<tr>
<td>Improved reporting of satisfaction with individual services</td>
<td>Reduction in falls</td>
</tr>
<tr>
<td>Reduction in avoidable conditions such as skin ulcers (bed sores)</td>
<td>Improved reported feeling of overall satisfaction and wellness</td>
</tr>
<tr>
<td>Increased enrolment with Primary Health Organisations</td>
<td>Improved inclusion in society</td>
</tr>
<tr>
<td><strong>Community Services</strong></td>
<td><strong>Lower overall incidence of disease burden</strong></td>
</tr>
<tr>
<td>Implementation of Restorative Home Based Support Model</td>
<td>Incidence of Avoidable admission to acute care</td>
</tr>
<tr>
<td><strong>Primary Outcome:</strong></td>
<td><strong>Older people within Auckland ageing safely in their place of choice</strong></td>
</tr>
<tr>
<td>-----------------------</td>
<td>---------------------------------------------------------------</td>
</tr>
<tr>
<td><strong>Short Term</strong></td>
<td><strong>Medium Term</strong></td>
</tr>
<tr>
<td>Flu vaccination rate for over 65’s increases</td>
<td></td>
</tr>
</tbody>
</table>

**Residential Care Services**
- Reduction of skin ulcers (bed sores)
- Reduction of falls
- Increased number of residents offered Hip Protectors
- Increased number of residents using Hip Protectors
- Improved access to primary care practitioners
- Incidence of Avoidable admission to acute care
- Improved patient and family satisfaction
- Improved continence management
- Number of residents dying in acute hospital settings

**Mental Health services for Older people**
- Increased communication/collaboration between MHSOP and Mainstream Health of Older People’s services
- Improved patient satisfaction with service
- Increased early referral for depression, isolation
- Increased leadership of specialist Mental health services for Older people within the residential care sector
- Reduced level of suicide and parasuicide amongst over 65

**Palliative Care**
- Integrated Plan for Palliative care within ADHB developed and signed off
- Implementation of the front door policy within ACH
- Implementation of the LCP Model across primary and secondary care settings
- Improved access to palliative care services
- One point of contact for palliative care clients
- Increased number of palliative clients seeing primary care as main practitioner for care
## Primary Outcome:
Older people within Auckland ageing safely in their place of choice

<table>
<thead>
<tr>
<th>Short Term</th>
<th>Medium Term</th>
<th>Long Term</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Health Promotion</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>An increase in the number of people enrolled in Otago Exercise Programme (OEP)</td>
<td>Reduction in number of repeat fractures among OEP clients reduces</td>
<td>Intersectoral awareness strategies co-sponsored by all govt departments involved in Health of Older People</td>
</tr>
<tr>
<td></td>
<td>Extend falls prevention programme into residential care</td>
<td>Social Marketing campaigns undertaken</td>
</tr>
</tbody>
</table>

| **Quality** | | |
| Quality committee established across Health of Older people sector | 100% compliance with residential care performance indicator data collection within residential care | Sharing of performance related indicator/quality outcome information by residential care providers to allow benchmarking |
| Admission and discharge processes agreed between residential care and ACH | Improved patient satisfaction surveys within residential care - both residents and families | Provision of provider benchmarking/quality improvement information to residents/families and funders |
| Increase in number of aged care providers subject to independent quality audit | Reduction in the number of issues identified through audit as non-compliant | |

| **Workforce** | | |
| Training package developed across ADHB – both community and acute care services for Health care assistants | Improved workforce retention within residential care | Career pathways identified and supported for Health of Older people workforce |
| Increased uptake of orientation programs by residential care workforce | | |

<p>| <strong>Polypharmacy</strong> | | |
| Increased medication compliance | | |
| Reduced admissions to acute care due to medication mismanagement | | |</p>
<table>
<thead>
<tr>
<th><strong>Primary Outcome:</strong></th>
<th>Older people within Auckland ageing safely in their place of choice</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Technology</strong></td>
<td><strong>Short Term</strong></td>
</tr>
<tr>
<td>Review evaluation of InterRai pilot elsewhere in country</td>
<td><strong>Medium Term</strong> More accurate goal setting for clients through streamlined application of InterRai assessment</td>
</tr>
<tr>
<td></td>
<td><strong>Long Term</strong> Single assessment information available across all care settings including primary, community, residential and acute</td>
</tr>
<tr>
<td><strong>Maori Health</strong></td>
<td><strong>Short Term</strong> Increased enrolment of Maori within PHOs, Increased uptake of care plus by Maori over 65’s</td>
</tr>
<tr>
<td></td>
<td><strong>Medium Term</strong> Enhanced training opportunities for Whanau carers, Access to transport services improved, Reduced DNA for specialist gerontology outpatient appointments</td>
</tr>
<tr>
<td><strong>Pacific Health</strong></td>
<td><strong>Short Term</strong> Increased enrolment of Pacific within PHOs, Increased uptake of care plus by Pacific Over 65’s</td>
</tr>
<tr>
<td></td>
<td><strong>Medium Term</strong> Support and mentoring of providers undertaken by DHB and Pacific Provider development fund, Improved monitoring processes followed by providers detailing health outcomes, Reduced DNA for specialist gerontology outpatient appointments</td>
</tr>
<tr>
<td></td>
<td><strong>Long Term</strong> Funding of culturally responsive services in line with consultation and joint planning with Pacific communities, Funding of services aligned to needs of Pacific communities, Integrated joint sector programmes to establish commonalities and savings</td>
</tr>
<tr>
<td><strong>Asian Health</strong></td>
<td><strong>Short Term</strong> Increase in workforce numbers who are Asian</td>
</tr>
<tr>
<td></td>
<td><strong>Medium Term</strong></td>
</tr>
<tr>
<td></td>
<td><strong>Long Term</strong></td>
</tr>
</tbody>
</table>
PART TWO: BACKGROUND INFORMATION

Auckland’s Ageing Population

Between 1901 and 1999, the number of people over 65 has increased fourteen-fold, from 31,000 to 446,000 (Statistics NZ, 2000). As a share of the overall population, this represents an increase from 4 percent to 12 percent. The 15-64 year old portion of the population has remained at around 65 percent, whereas the proportion of those under 15 has fallen to 23 percent from 33 percent in 1901.

By 2051, older people are projected to make up 25.5% of the total New Zealand population. This growth will occur at the “expense” of both the child population (under 15) and other adult population (15-64). For example, the 15-64 population is expected to have a net increase of 308,000 between 2001 and 2051 while, during the same time period, the 65+ population will increase by nearly 800,000 to 1.22 million (Statistics NZ, 2002).

Although Auckland City has a lower proportion of older adults than New Zealand as a whole, with 10.3% of people in Auckland City aged 65 years and over, compared with 12.1% nationally, we need to ask ourselves what the implications of this shift in population composition for health service sustainability?

- Older people (65+ years) will make up 14% of the total population in 2021. Auckland District Health Board (ADHB) is the fourth largest DHB in the country. It had 367,740 people or 10% of total population of New Zealand in 2001.
• It is expected that there will be about 110,000 more people in ADHB, a 30% increase from 1996, by the year 2021.
• The largest ethnic group was European (56%), followed by Asian (17%). 12% of the Population were Pacific Island people and 8% were Maori.
• Samoan followed by Tongan were the two largest cultural groups identified among Pacific people.
• About 30% of ADHB population lived in deciles 8-10 (DEP2001).
• 20% of ADHB population were children and 10% of them were older people aged 65+.
• Maori and Pacific Island people had a very young population with about 50% of the people aged less than 25 years old.
• Between 1996 and 2001 there was a 4% decrease in the number of the older population (aged 65+) but when broken down by age group, there was a 15% increase in the number of older people aged 85+ years old.
• It is expected that there will be about 130,000 more people in ADHB, a 36% increase from 1996, by the year 2021.
• There will be an increase in the percentage of older people and a decrease on the percentage of younger people in ADHB by the year 2021.

Source: New Zealand Census, 2001

The population of Auckland will be getting older on average over the next 20 years with increases in all age groups over 45 years of age. By 2021 over 14% of the people of Auckland will be over 65 years of age.
The health status of the population

Life Expectancy

Life expectancy has been increasing steadily but is still significantly less for Maori and Pacific Islanders.
Perceptions of overall Health

Those aged 15-24, and those aged 65 years or over were most likely to rate their health as fair or poor.

![Health Perception Graph]

Conditions that affect us as we age

A number of conditions have a disproportionate impact for older persons. The following tables are taken from the 2002/2003 New Zealand Health Survey.

Coronary-vascular disease

In both males and females, the prevalence of heart disease increased significantly with age, peaking in the 75+ years age group.
Diabetes

In both males and females, the prevalence of diabetes increased with age, peaked in the 65–74 years age group, and then declined slightly in the 75+ years age group.

Chronic Obstructive Pulmonary Disease (COPD)

In both males and females, the prevalence of Chronic Obstructive Pulmonary Disease (COPD) increased with age.

Arthritis

In both males and females, the prevalence of arthritis increased with age, peaking in the 75+ years age group.
Cancer

In both males and females, the prevalence of a cancer diagnosis at any time increased with age, peaking in the 75+ years age group.
Use of services

Hospital Admissions

The highest number of admissions, about 30%, occurred at age 25-44 which reflects both hospital admissions due to the childbearing period and the increase in chronic disease and they represented 22% of total cost weights. However, those 75 and older were responsible for 15% of discharges but utilised more than 26% of the hospital cost weights. This reflects the severity of the conditions associated with this age.

<table>
<thead>
<tr>
<th>Age group</th>
<th>Hospital Discharge 2004</th>
<th>Cost weight 2004</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Sum</td>
<td>% of Total Sum</td>
</tr>
<tr>
<td>00-00</td>
<td>10,128</td>
<td>13.3%</td>
</tr>
<tr>
<td>01-14</td>
<td>7,730</td>
<td>10.1%</td>
</tr>
<tr>
<td>15-24</td>
<td>7,140</td>
<td>9.4%</td>
</tr>
<tr>
<td>25-44</td>
<td>22,012</td>
<td>28.9%</td>
</tr>
<tr>
<td>45-64</td>
<td>11,835</td>
<td>15.5%</td>
</tr>
<tr>
<td>65-74</td>
<td>6,003</td>
<td>7.9%</td>
</tr>
<tr>
<td>75+</td>
<td>11,435</td>
<td>15.0%</td>
</tr>
<tr>
<td>Total</td>
<td>76,283</td>
<td>100.0%</td>
</tr>
</tbody>
</table>

General Practitioner Visits

Males and females, age 65 years and over were significantly more likely than adults aged 15–24 years to have seen a GP in the last 12 months.
Appendix 1:

Documents Reviewed in the development of this strategy

Auckland District Health Board Mental health and Addiction Services: District Service Development Plan – Draft.
September 2006

Auckland Metropolitan DHB’s: Draft establishment Plan for Older Peoples Services in Greater Auckland
May 2003

Capital and Coast District Health Board: Developing Home, Community, Primary and Specialist Care Services
2005

Capital and Coast District Health Board: Home and Community Care Packages Service Specification – Draft
2005

 Counties Manukau District Health Board: Health of Older People Action Plan 2005-2010
August 2006

Department of Community Development Office for Seniors Interests and Volunteering: Generations Together, A guide to the Western Australian Active Ageing Strategy
March 2004

Dr Chris Cunningham: Health and Disability services for Older Maori – A paper prepared for the National Health Committee
June 2000

John Baird, Development of Sustainable Home Based Support Services, A Discussion Paper. Prepared for the three Metropolitan Auckland DHB’s
September 2005

Lakes District Health Board: Plan for Improving the Health of Older People, Te Mahere Whakaora i te Oranga o te Matapuputu 2005-2010
November 2005
May 2005

Liz Kiata, Ngaire Kerse: Intercultural Residential Care in New Zealand
March 2004

Martin Pinquart, PhD, and Silvia Sorensen, PhD: Ethical differences in stressors, resources, and psychological outcomes of family caregiving: A meta-analysis.
February 2005

Max Robins, Healthcare Providers New Zealand: The New Zealand Aged Care System presentation to the Aged Care Association Australia National Congress 2005

Midcentral District Health Board: Assessment, Treatment and Rehabilitation Project – Enhanced Model of Service delivery ‘Influencing Outcomes’
November 2005

Ministry of Social Development: Auckland Regional Plan for 2005/06
2005

National Health Committee: Report of the National Health Committee on Healthcare for Older People
May 2000

National Health Committee: Who Should Care for the Carers: Better Support for those who Care for People with Disabilities
June 1988

National Health Service: Our Health, Our Care, Our Say: A new direction for community services
January 2006

Office for Senior Citizens: The New Zealand Positive Ageing Strategy
April 2001

2005

Professor Ian Philp, National Director for Older People, Department of Health: A new ambition for old age.
Statistics New Zealand: Older New Zealanders - 65 and beyond
2004

Western Australian Aged Care Advisory Council: Appropriateness of the Home and Community Care Programme in delivering services to its target population in Western Australia, Final Report
October 2002

Western Australian Aged Care Advisory Council: Developing the State Aged Care Plan for Western Australia Planning Framework
March 2002

Western Australian Aged Care Advisory Council: Development of a State Aged Care Plan for Western Australia
November 2002

Whanganui District Health Board: Residential Care Purchasing Plan – managed Bed Policy, Consultation Document and Submission Booklet
March 2006
Steering Group Members

Denis Jury, Chief Planning and Funding Officer, ADHB – Project Sponsor
Lisa Gestro, Planning and Funding Manager, ADHB - Project Leader
Dr Matthew Parsons, Senior Lecturer in Gerontology, University of Auckland
Max Robins, Healthcare Providers New Zealand and CEO Christian Healthcare Trust
Duncan MacDonald, Healthcare Providers New Zealand and CEO Selwyn Foundation Group
Leilua Winston Timaloa, CEO Auckpac Primary Health Organisation
Julie Martin, General Manager, Presbyterian Support Northern
Sharon Reilly, Programme Manager, Specialised Services, Healthwise ACC
Marie Hull-Brown, DiSAC representative and Mental Health Commission advisor
Dr David Sage, Chief Medical Officer, ADHB
Janice Mueller, Director, Allied Health, ADHB
Dr Nick Argyle, Clinical leader, Mental Health, ADHB
Sandi Millner, Manager General Medicine and Older Persons Health, ADHB
Lorrima Cranstoun, Manager, Mental Health Services for Older People, ADHB
Michelle Barrowclough, Manager, Mental Health Services for Older People, ADHB